

## AGENDA

# Board of Directors Meeting April 19, 2016 – 8:00 a.m. at the Oxford Hotel

- I. Approval of minutes from previous board meeting
- II. Fiscal Year 2015 Financial Review (10 minutes)
  - a. Price & Fronk will present their findings from the financial review and address questions.
- III. Financial Report (5 minutes)
  - a. Scott Greenstone & Doug will brief the Board on YTD FY16 YTD finances.
- IV. Tourism industry briefing (10 minutes)
  - a. Doug will brief the board on tourism industry news, including the city's proposal to decrease tourism funding.
  - b. FY17 Planning Schedule (budgets, business plan, key collateral projects)
- V. Marketing Update (10 Minutes)
  - a. Nate will brief the board on the winter marketing campaign, website updates, and other marketing related projects.
- VI. Public Relations and Social Media Update (10 minutes)
  - a. Tawna will update the board on PR and social media activity.
- VII. Group Sales Updates (10 minutes)
  - a. Hank will brief the board on group sales activity.
- VIII. Board Roundtable (10 minutes)
- IX. Public Comment (10 minutes)

# # #



## Visit Bend Board of Directors Meeting Minutes February 16, 2016

**Location:** Bend Visitor Center

**Present:** Doug La Placa, Valerie Warren, Kevney Dugan, Nate Wyeth, Tawna Fenske, Scott Greenstone, Stephanie McNeal for Ben Perle, Matt Williams, Alan Dietrich, Dave Nissen, Michelle Mercer, Jodie Barram, Erick Trachsel, Hank Therien, Lisa Sidor.

**Guests:** Stephen Hamway, Wendy Kelley, Kristen Coon, Nate Safty, Wendy Puller, Rod Porsche, Ben Hemson, Rosa McCulley.

#### Call to Order

Doug La Placa called the meeting to order at 8:02am. Introduction of guests followed.

#### Financial Report

Scott Greenstone stated that 7 months into the current fiscal year, revenue is over budget by approximately 20%. Expenses are in line with budget or deliberately over budget due to additional spending on marketing, using the surplus revenue.

Overhead expenses are close to budget.

As the year progresses, the net income will move closer to the break-even point.

Scott noted that the City of Bend has changed the way they are administering payments to Visit Bend. The contact between the City and Visit Bend stipulates that funds that exceed the approved budget plus 10% need to be requested by Visit Bend. The City has decided to hold these funds back monthly instead of waiting until the end of the fiscal year. The funds are still required to be spent on tourism, but are not required to be released to Visit Bend. BEDAB will be making a recommendation to City Council to open these funds up to RFPs from other groups after the end of the fiscal year.

Jodie Barram asked if tourism dropped below budget, would the City use these funds to make up the difference between the shortfall and the budget. Scott stated that we don't know. Jodie stated that the Visit Bend Board needs to closely track the City's plan for the additional funds.

Doug said that Price Fronk & Co. is 2/3 of the way through the financial review and Wes Price will be reporting at the next Board Meeting.

#### **Tourism Industry Briefing**

Doug referred to the updated TRT report included in the Board Packet. The most recent month available, December, showed an adjusted increase of 6%, which is the lowest of the past few years and may indicate a leveling off. Sometimes there are delayed room tax collections for the month of December. ADR for December was also relatively flat.

The updated visitor volume report created by RRC Associates shows that the annual visitor days has climbed to over 3 million.

Nate Wyeth stated that we are 3 months into the 4½ month winter marketing campaign. The print campaign was strong this year, with nationwide ads in *Sunset* - with a mini-guide insert in Northern California - as wells ads in *Mountain, Northwest Travel & Life*, and *OnTrak* magazines.

Visit Bend also completed a large buy with The San Francisco Chronicle including print advertorials in the Sunday Travel section and a digital campaign.

There will be a dedicated Oregon and Washington spring campaign.

Website traffic is up about 30% year-over-year. Blog traffic is up over 154% year-over-year. Traffic to the Winter Fun and Mt. Bachelor pages are up, as well as traffic from Northern California. Traffic from Seattle also continues to grow.

There have been over 20,000 Bend Ale Trail completions to date. Bend Ale Trail month was a success. During the month, traffic to the Bend Ale Trail page was up 165%.

Facebook is now up to 166,000 followers. The Instagram following is over 20,000 and continues to grow.

#### Public Relations and Social Media Update

Tawna Fenske reported on a piece done for *The Washington Post* on beer. There was also good coverage in *Chevy New Roads* magazine, *The Red Bulletin*, and *Men's Health*. There were some pieces done in smaller, niche magazines on shoulder season travel.

Tawna showed some highlights from recent Facebook posts.

#### **Group Sales Updates**

Kevney Dugan noted key updates from the Group Sales report included in the Board Packet. The recent USATF Cross Country Nationals were a success.

The USA Triathlon and Duathlon should bring participants from all over the country.

Shoulder season groups are increasing.

The Bend Marathon will be held in late April and registrations are greatly outpacing last year with runners representing many states.

Triple Crown will again be held on Memorial Day weekend.

Bend will again host the Snowshoe Nationals in 2017.

Kevney also pointed out that there are several groups Visit Bend continues to actively pursue.

Registration numbers and interest in the 2016 Oregon Senior Games is strong.

Discussions on the creation of a regional sports complex continue.

#### **Board Roundtable**

Dave Nissen said that the major holidays were very successful for Wanderlust Tours and the crowds have been very positive.

Matt Williams stated that the Pine Ridge Inn has been busy.

Michelle Mercer said that they are getting ready for the 38th season at Sun Country Tours.

Alan Dietrich said he is impressed by how well the Bend brand plays nationally. The traffic to the tasting room tracks cyclically with the tourist traffic overall.

Erick Trachsel said the Riverhouse has finalized their executive team and that renovations are continuing. Currents, the new restaurant, will be launching sometime in April. The room renovations are almost complete. The new website will go live on March 1st.

Stephanie McNeal, who is representing Ben Perle, said the Jazz at the Oxford show are going well. They have a new sales team and a new general manager, who moved to Bend from their Portland property.

season. This weekend is the Bend A Cappella Festival. Several shows and events have been added to the regular season.

#### **Public Comment**

Wendy Kelley of the Wall Street Suites asked if the Cycle-Cross Nationals would be hosted in Bend anytime soon. Doug stated that Bend did not win the bid to host the event in the near future, and that the venue around Deschutes Brewery has changed.

Ben Hemson of the City of Bend will be reaching out to the tourism industry for feedback.

The meeting was adjourned at 9:14 a.m.

Notes by: Valerie Warren February 16, 2016

## Visit Bend Budget-to-Actual P&L Analysis For the month ended March 31, 2016

|                                  |                     | Current             | Month              |          | Year-to-Date     |                 |              |                     |  |  |  |  |  |
|----------------------------------|---------------------|---------------------|--------------------|----------|------------------|-----------------|--------------|---------------------|--|--|--|--|--|
|                                  | Actual              | Budget              | Variance           | Var. %   | Actual           | Budget          | Variance     | Var. %              |  |  |  |  |  |
| Revenue                          |                     |                     |                    |          |                  |                 |              | -                   |  |  |  |  |  |
| City Funding - 9.0%              | 105,238             | 99,645              | 5,593              | 5.6%     | 1,521,614        | 1,290,279       | 231,335      | 17.9%               |  |  |  |  |  |
| City Funding - 1.0%              | 27,284              | 25,834              | 1,450              | 5.6%     | 394,493          | 334,517         | 59,976       | 17.9%               |  |  |  |  |  |
| City Funding - 0.4%              | 10,914              | 10,334              | 580                | 5.6%     | 157,797          | 133,807         | 23,990       | 17.9%               |  |  |  |  |  |
| Retail Sales                     | 8,429               | 9,780               | (1,351)            | (13.8%)  | 141,645          | 114,587         | 27,057       | 23.6%               |  |  |  |  |  |
| Advertising                      | 24,535              | 11,148              | 13,387             | 120.1%   | 77,312           | 61,808          | 15,504       | 25.1%               |  |  |  |  |  |
| Event Revenue                    | 3,418               | 40,000              | (36,582)           | (91.5%)  | 51,108           | 61,000          | (9,892)      | (16.2%)             |  |  |  |  |  |
| Other Revenue                    | -                   | 3,000               | (3,000)            | (100.0%) | 10,190           | 27,000          | (16,810)     | (62.3%)             |  |  |  |  |  |
| Total                            | 179,818             | 199,740             | (19,922)           | (10.0%)  | 2,354,159        | 2,022,998       | 331,161      | 16.4%               |  |  |  |  |  |
| Personnel Expenses               |                     |                     |                    |          |                  |                 |              |                     |  |  |  |  |  |
| Base Pay                         | 40,629              | 37,722              | 2,907              | 7.7%     | 353,721          | 342,534         | 11,187       | 3.3%                |  |  |  |  |  |
| Overtime                         | -10,020             | -                   | -                  | 0.0%     | 701              | J42,004         | 701          | 0.0%                |  |  |  |  |  |
| Incentive Pay                    | 6,420               | 3,000               | 3,420              | 114.0%   | 15,144           | 9,500           | 5,644        | 59.4%               |  |  |  |  |  |
| Payroll Taxes                    | 4,077               | 3,030               | 1,047              | 34.6%    | 26,846           | 27,147          | (301)        | (1.1%)              |  |  |  |  |  |
| Employee Benefits                | 5,114               | 5,149               | (35)               | (0.7%)   | 47,142           | 46,340          | 802          | 1.7%                |  |  |  |  |  |
| Total                            | 56,240              | 48,901              | 7,339              | 15.0%    | 443,554          | 425,522         | 18,032       | 4.2%                |  |  |  |  |  |
|                                  |                     | 10,001              | 7,000              | 10.070   | -110,001         | 120,022         | 10,002       | 4,270               |  |  |  |  |  |
| Sales & Marketing Expens         |                     |                     |                    |          |                  |                 |              |                     |  |  |  |  |  |
| Cultural Tourism Fund            | 11,308              | 10,736              | 572                | 5.3%     | 160,493          | 136,845         | 23,648       | 17.3%               |  |  |  |  |  |
| Visitor Development Fund         | 28,177              | 17,500              | 10,677             | 61.0%    | 126,648          | 98,300          | 28,348       | 28.8%               |  |  |  |  |  |
| Online Mktg                      | 62,085              | 5,750               | 56,335             | 979.7%   | 134,470          | 53,750          | 80,720       | 150.2%              |  |  |  |  |  |
| Photo                            | -                   | 950                 | (950)              | (100.0%) | 4,461            | 13,200          | (8,739)      | (66.2%)             |  |  |  |  |  |
| Print                            | 10,848              | -                   | 10,848             | 0.0%     | 375,879          | 171,000         | 204,879      | 119.8%              |  |  |  |  |  |
| Production                       | 630                 | 6,250               | (5,620)            | (89.9%)  | 67,092           | 61,500          | 5,592        | 9.1%                |  |  |  |  |  |
| Radio                            | 28, <del>4</del> 31 | 55,000              | (26,569)           | (48.3%)  | 168,152          | 220,000         | (51,848)     | (23.6%)             |  |  |  |  |  |
| Trade Shows                      | =                   |                     | -                  | 0.0%     | 2,089            | 4,454           | (2,365)      | (53.1%)             |  |  |  |  |  |
| TV                               | 41,175              | 77,500              | (36, 325)          | (46.9%)  | 426,096          | 395,000         | 31,096       | ` 7.9% <sup>´</sup> |  |  |  |  |  |
| Collateral                       | 1,664               | 7,000               | (5,336)            | (76.2%)  | 44,801           | 63,000          | (18,199)     | (28.9%)             |  |  |  |  |  |
| Postage                          | 2,239               | 3,500               | (1,261)            | (36.0%)  | 17,619           | 31,500          | (13,881)     | (44.1%)             |  |  |  |  |  |
| Public Relations                 | -                   | 350                 | (350)              | (100.0%) | 11,865           | 13,800          | (1,935)      | (14.0%)             |  |  |  |  |  |
| Promotions                       | 27,454              | 6,250               | 21,204             | 339.3%   | 67,266           | 69,000          | (1,734)      | (2.5%)              |  |  |  |  |  |
| Research                         | 1,365               | 6,100               | (4,735)            | (77.6%)  | 27,280           | 12,400          | 14,880       | 120.0%              |  |  |  |  |  |
| Web. Dev.                        | 1,668               | -                   | 1,668              | 0.0%     | 7,639            | 11,650          | (4,011)      | (34.4%)             |  |  |  |  |  |
| Travel & Meals                   | 13,483              | 1,300               | 12,183             | 937.1%   | 31,416           | 20,500          | 10,916       | 53.2%               |  |  |  |  |  |
| Retail Purchasing                | 7,646               | 1,264               | 6,382              | 504.8%   | 119,646          | 84,756          | 34,890       | 41.2%               |  |  |  |  |  |
| Total                            | 238,172             | 199,450             | 38,722             | 19.4%    | 1,792,912        | 1,460,655       | 332,257      | 22.7%               |  |  |  |  |  |
| Overhead Evnence                 |                     |                     |                    |          | -                |                 |              |                     |  |  |  |  |  |
| Overhead Expenses Building Lease | 4,292               | 4,292               | (0)                | (0.0%)   | 38,478           | 38,478          | (0)          | (0.0%)              |  |  |  |  |  |
| Building Maintenance             | 766                 | 691                 | 76                 | 10.9%    | 7,478            | 6,217           | 1,261        | 20.3%               |  |  |  |  |  |
| Equipment Lease & Maint.         | 344                 | 368                 | (24)               | (6.6%)   | 3,243            | 3,312           | (69)         | (2.1%)              |  |  |  |  |  |
| Professional Fees                | 3,088               | 3,250               | (163)              | (5.0%)   | 37,063           | 42,250          | (5,187)      | (12.3%)             |  |  |  |  |  |
| Office Supplies                  | 1,771               | 1,243               | 528                | 42.5%    | 10.001           | 44.40-          |              | ` = =               |  |  |  |  |  |
| Utilities                        | 1,400               | 600                 | 800                | 133.4%   | 12,021<br>11,399 | 11,187<br>5,400 | 834<br>5,999 | 7.5%<br>111.1%      |  |  |  |  |  |
| Bank Fees                        | 214                 | 33                  | 181                | 543.3%   | 4,892            | 300             | 4,592        | 1,530.5%            |  |  |  |  |  |
| Dues & Subscriptions             | 1,515               | 725                 | 790                | 108.9%   | 8,545            | 9,775           | (1,230)      | (12.6%)             |  |  |  |  |  |
| Insurance                        | 1,030               | 400                 | 630                | 157.4%   | 5,856            | 3,600           | 2,256        | 62.7%               |  |  |  |  |  |
| Licenses & Permits               | 624                 | 167                 | 457                | 274.4%   | 2,042            | 1,500           | 2,250<br>542 | 36.1%               |  |  |  |  |  |
| Education & Training             | 300                 | 100                 | 200                | 200.0%   | 1,343            | 900             | 443          | 49.2%               |  |  |  |  |  |
| Network & Telco                  | 426                 | 1,000               | (574)              | (57.4%)  | 6,119            | 9,000           | (2,881)      | (32.0%)             |  |  |  |  |  |
| Non-Capital IT                   | - 120               | -                   | (0, 4)             | 0.0%     | 0,119            | 5,000           | (2,001)      | 0.0%                |  |  |  |  |  |
| Depreciation & Amort.            | 800                 | 800                 |                    | 0.0%     | 7,200            | 7,200           |              | 0.0%                |  |  |  |  |  |
| Interest Expense                 | (11)                | (17)                | - 6                | (35.2%)  | (44)             | (150)           | 106          | (70.5%)             |  |  |  |  |  |
| Total                            | 16,558              | 13,653              | 2,906              | 21.3%    | 145,655          | 138,970         | 6,686        | 4.8%                |  |  |  |  |  |
| •                                |                     | ,                   | -,-55              |          | . 10,000         | . 30,010        | 0,000        |                     |  |  |  |  |  |
| Total Expenses                   | 310,969             | 262,003             | 48,966             | 18.7%    | 2,382,121        | 2,025,146       | 356,975      | 17.6%               |  |  |  |  |  |
| Not Incomo                       | (121 152)           | (62.264)            | (60 000)           | 110.00/  | (07.000)         | (0.4.40)        | (OF 04.1)    | 4.004.00/           |  |  |  |  |  |
| Net Income %                     | (131,152)           | (62,264)<br>(31.2%) | (68,888)<br>-41.8% | 110.6%   | (27,962)         | (2,148)         | (25,814)     | 1,201.8%            |  |  |  |  |  |
| NET HIGHIE 70                    | (72.9%)             | (31.2%)             | -41.0%             |          | (1.2%)           | (0.1%)          | -1.1%        |                     |  |  |  |  |  |

**ROOM TAX COLLECTIONS** 

9:43 AM 4/18/16

#### **DESCHUTES COUNTY - TRT COLLECTION**

|        | FY'07/08        | CHANGE | FY08/09         | CHANGE | FY09 | /10       | CHANGE    | FY10/11   | CHANGE    | FY11/12   | CHANGE    | FY12/13   | CHANGE   | FY13/14   | CHANGE | FY14/15      | CHANGE   | FY15/16   | CHANGE  |
|--------|-----------------|--------|-----------------|--------|------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|-----------|--------|--------------|----------|-----------|---------|
| JUL    | \$<br>731,434   | 2.0%   | \$<br>765,977   | 4.7%   | \$   | 625,711   | -18.3% \$ | 675,977   | 8.0% \$   | 762,447   | 12.8% \$  | 818,812   | 7.4% \$  | 915,363   | 11.8%  | \$ 1,188,765 | 29.9% \$ | 1,271,350 | 6.9%    |
| AUG    | \$<br>780,750   | 17.8%  | \$<br>720,864   | -7.7%  | \$   | 672,341   | -6.7% \$  | 674,385   | 0.3% \$   | 640,605   | -5.0% \$  | 735,633   | 14.8% \$ | 906,575   | 23.2%  | \$ 1,115,119 | 23.0% \$ | 1,169,306 | 4.9%    |
| SEP    | \$<br>298,386   | -5.5%  | \$<br>270,059   | -9.5%  | \$   | 291,042   | 7.8% \$   | 315,140   | 8.3% \$   | 313,722   | -0.4% \$  | 327,777   | 4.5% \$  | 403,810   | 23.2%  | \$ 430,477   | 6.6% \$  | 614,663   | 42.8%   |
| OCT    | \$<br>146,570   | 9.2%   | \$<br>155,739   | 6.3%   | \$   | 137,059   | -12.0% \$ | 110,719   | -19.2% \$ | 129,320   | 16.8% \$  | 126,948   | -1.8% \$ | 139,234   | 9.7%   | \$ 175,403   | 26.0% \$ | 240,295   | 37.0%   |
| NOV    | \$<br>108,402   | 12.9%  | \$<br>117,513   | 8.4%   | \$   | 103,767   | -11.7% \$ | 112,113   | 8.0% \$   | 101,784   | -9.2% \$  | 105,795   | 3.9% \$  | 131,451   | 24.3%  | \$ 195,905   | 49.0% \$ | 213,017   | 8.7%    |
| DEC    | \$<br>270,022   | 5.7%   | \$<br>219,848   | -18.6% | \$_  | 188,621   | -14.2% \$ | 199,866   | 6.0% \$   | 221,146   | 10.6% \$  | 252,250   | 14.1% \$ | 319,538   | 26.7%  | \$ 360,655   | 12.9% \$ | 396,621   | 10.0%   |
| JAN    | \$<br>174,971   | 20.1%  | \$<br>145,233   | -17.0% | \$   | 118,337   | -18.5% \$ | 153,670   | 29.9% \$  | 125,545   | -18.3% \$ | 180,588   | 43.8% \$ | 180,382   | -0.1%  | \$ 230,003   | 27.5% \$ | 278,939   | 21.3%   |
| FEB    | \$<br>156,683   | 7.1%   | \$<br>105,982   | -32.4% | \$   | 121,654   | 14.8% \$  | 119,788   | -1.5% \$  | 143,076   | 19.4% \$  | 154,062   | 7.7% \$  | 155,023   | 0.6%   | \$ 189,704   | 22.4% \$ | 255,899   | 34.9%   |
| MAR    | \$<br>170,332   | 4.84%  | \$<br>131,707   | -22.7% | \$_  | 147,374   | 11.9% \$  | 148,310   | 0.6% \$   | 151,221   | 2.0% \$   | 194,809   | 28.8% \$ | 224,459   | 15.2%  | \$ 276,134   | 23.0%    |           | -100.0% |
| APR    | \$<br>119,878   | -0.63% | \$<br>84,134    | -29.8% | \$   | 90,000    | 7.0% \$   | 105,941   | 17.7% \$  | 121,015   | 14.2% \$  | 130,428   | 7.8% \$  | 181,695   | 39.3%  | \$ 189,582   | 4.3%     |           | -100.0% |
| MAY    | \$<br>187,974   | -0.55% | \$<br>162,566   | -13.5% | \$   | 143,816   | -11.5% \$ | 190,961   | 32.8% \$  | 202,628   | 6.1% \$   | 219,254   | 8.2% \$  | 258,725   | 18.0%  | \$ 292,303   | 13.0%    |           | -100.0% |
| JUN    | \$<br>389,907   | 6.66%  | \$<br>319,914   | -18.0% | \$   | 332,197   | 3.8% \$   | 345,103   | 3.9% \$   | 445,126   | 29.0% \$  | 449,607   | 1.0% \$  | 462,519   | 2.9%   | \$ 625,431   | 35.2%    |           | -100.0% |
| FYTD   | \$<br>2,667,218 | 7.9%   | \$<br>2,501,215 | -6.2%  | \$   | 2,258,532 | -9.7% \$  | 2,361,658 | 4.6% \$   | 2,437,645 | 3.2% \$   | 2,701,865 | 10.8% \$ | 3,151,376 | 16.6%  | \$ 3,886,031 | 23.3% \$ | 4,440,090 | 14.3%   |
| FY END | \$<br>3,535,309 | 6.8%   | \$<br>3,199,536 | -9.5%  | \$   | 2,971,919 | -7.1% \$  | 3,151,973 | 6.1% \$   | 3,357,635 | 6.5% \$   | 3,695,963 | 10.1% \$ | 4,278,774 | 15.8%  | \$ 5,269,481 | 23.2% \$ | 4,440,090 | -15.7%  |

#### CITY OF BEND - TRT COLLECTION

|        | F    | Y'07/08   | CHANGE | FY08/09      | CHANGE F | Y09/10               | CHANGE          | FY10/11   | CHANGE   | FY11/12   | CHANGE   | FY12/13   | CHANGE   | FY13/14   | CHANGE   | FY14/15    | CHANGE | FY15/16   | CHANGE  | Normalized |
|--------|------|-----------|--------|--------------|----------|----------------------|-----------------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|------------|--------|-----------|---------|------------|
| JUL    | \$   | 499,668   | 9.5%   | \$ 449,310   | -10.1%   | \$433,489            | -3.5% \$        | 489,662   | 13.0% \$ | 544,668   | 11.2% \$ | 543,438   | -0.2% \$ | 586,376   | 7.9% \$  | 864,560    | 47.4%  | 1,167,426 | 35.0%   | 30%        |
| AUG    | \$   | 484,001   | 19.5%  | \$ 436,886   | -9.7%    | \$ 384,731           | -11.9% \$       | 444,130   | 15.4% \$ | 480,388   | 8.2% \$  | 534,186   | 11.2% \$ | 610,702   | 14.3% \$ | 853,644    | 39.8%  | 1,020,894 | 19.6%   | 15%        |
| SEP    | \$   | 348,769   | 14.5%  | \$ 321,460   | -7.8%    | \$ 284,892           | -11.4% \$       | 328,306   | 15.2% \$ | 377,773   | 15.1% \$ | 395,722   | 4.8% \$  | 462,399   | 16.8% \$ | 554,820    | 20.0%  | 739,089   | 33.2%   | 28%        |
| OCT    | \$   | 244,869   | 1.2%   | \$ 242,479   | -1.0%    | \$ 224,398           | <b>-7.5%</b> \$ | 250,959   | 11.8% \$ | 229,891   | -8.4% \$ | 280,250   | 21.9% \$ | 338,624   | 20.8% \$ | 432,117    | 27.6%  | 530,050   | 22.7%   | 18%        |
| NOV    | \$   | 182,718   | 7.4%   | \$ 152,624   | -16.5%   | \$ 144,153           | -5.6% \$        | 152,274   | 5.6% \$  | 166,215   | 9.2% \$  | 178,469   | 7.4% \$  | 211,531   | 18.5% \$ | 289,304    | 36.8%  | 341,379   | 18.0%   | 14%        |
| DEC    | \$   | 206,565   | -8.4%  | \$ 151,022   | -26.9%   | \$ 185,489           | 22.8% \$        | 218,038   | 17.5% \$ | 205,601   | -5.7% \$ | 228,195   | 11.0% \$ | 283,238   | 24.1% \$ | 373,418    | 31.8%  | 412,859   | 10.6%   | 6%         |
| JAN    | \$   | 169,935   | 0.5%   | \$ 142,493   | -16.1%   | \$ 143,102           | 0.4% \$         | 153,692   | 7.4% \$  | 158,458   | 3.1% \$  | 183,934   | 16.1% \$ | 224,078   | 21.8% \$ | 322,539    | 43.9%  | 380,923   | 18.1%   | 14%        |
| FEB    | \$   | 204,187   | 3.0%   | \$ 160,038   | -21.6%   | \$ 165,234           | 3.2% \$         | 181,006   | 9.5% \$_ | 191,409   | 5.7% \$  | 205,050   | 7.1% \$  | 257,662   | 25.7% \$ | 370,166    | 43.7%  | 409,732   | 10.7%   | 6%         |
| MAR    | \$   | 232,424   | -5.7%  | \$ 167,398   | -28.0%   | \$ 198,289           | 18.5% \$        | 207,918   | 4.9% \$  | 225,231   | 8.3% \$  | 260,039   | 15.5% \$ | 349,559   | 34.4% \$ | : :482,713 |        |           | -100.0% | -100%      |
| APR    | \$   | 230,194   | -0.9%  | \$ 179,874   | -21.9%   | \$ . 201,723         | 12.1% \$        | 215,623   | 6.9% \$  | 233,926   | 8.5% \$  | 273,645   | 17.0% \$ | 323,352   | 18.2% \$ | 465,107    | 43.8%  |           | -100.0% | -100%      |
| MAY    | \$   | 285,294   | -1.4%  | \$ 239,638   | _        | <del>`</del>         |                 | 290,647   | 13.2% \$ | 304,522   |          | 358,299   | 17.7% \$ | 423,454   | 18.2% \$ | 575,753    | 36.0%  |           | -100.0% | -100%      |
| JUN    | \$   | 338,901   | -6.8%  | \$ 294,814   |          | t                    | 7               | 348,207   | 3.1% \$  | 405,876   |          | 446,842   | 10.1% \$ | 589,315   |          | 782,422    | -      |           | -100.0% | -100%      |
| FYTD   |      | 2,340,712 | 7.8%   | \$ 2,056,317 |          | \$ 1,965,488         |                 | 2,218,067 | 12.9% \$ | 2,354,403 |          | 2,549,244 |          | 2,974,610 |          | 4,060,567  | 36.5%  |           |         | 19%        |
| FY End | \$ 3 | 3,427,525 | 3.8%   | \$ 2,938,04  | -14.3%   | \$ 2,960,09 <u>8</u> | 0.8% \$         | 3,280,461 | 10.8% \$ | 3,523,958 | 7.4% \$  | 3,888,070 | 10.3% \$ | 4,660,291 | 19.9% \$ | 6,366,564  | 36.6%  | 5,002,352 | -21.4%  |            |

Indicates Historical High For That Specific Month

<sup>1%</sup> TRT rate increase implemented in June 2014 in City of Bend (9% to 10%) .4% TRT rate increase implemented in June 2015 in City of Bend (10% to 10.4%) 1% TRT rate increase implemented for Deschutes County on July 1, 2014 (7% to 8%)



#### **MARKETING UPDATES: APRIL 2016**

#### SHOULDER SEASON ADVERTISING CAMPAIGN

- Usit Bend's shoulder season campaign kicked off in March, and will be running until Memorial Day weekend, when our summer campaign is slated to start.
  - o **Television**: 1,594 commercials in PDX and Eugene.
    - Key partners included Comcast, DirectTV, and Dish Network
    - **Digital Video:** Visit Bend continues to be an industry leader in the delivery of advertising. This spring, we will be running our video ads not only on TV, but also on Facebook, Instagram, Pandora, and the Google Ad network (Youtube pre-roll). Several million impressions have been served across our digital campaign.
  - Radio: Visit Bend's radio buy this spring is on Pandora, targeting digital streaming users with Bend Ale Trail creative, including audio ads and companion banners. We've ordered 2.5 million impressions during the months of March and April.
  - o **Print:** Work has begun on the redesign of the 2016/17 Bend Visitors Guide. We'll circulate a final draft prior to printing.

#### VISIT BEND'S SUMMER CAMPAIGN

□ Proposals for our summer advertising campaign are being reviewed right now with buys to be in place by the end of the month. The summer campaign will be activated on television with Comcast, KGW, and KPTV, and on radio/digital with Pandora, Entercom, and OPB, in order to maximize traffic to the website.

#### **WEBSITE** – Year over year traffic – past 365 days:

- ☐ Traffic to <u>www.visitbend.com</u> was up 21.12% YOY (1,505,132 visits)
- ☐ Unique visitors up 26.83% YOY
- □ Pageviews are also up 18.21% year over year, surpassing the 3.7 million mark

#### **Most Visited Pages**

- 1. Events Calendar
- 2. Home Page
- 3. Bend Ale Trail
- 4. What To Do
- 5. Hiking

- 6. Where to Stay
- 7. Winter Fun
- 8. Summer Fun
- 9. Hotels and Motels
- 10. Family Fun

#### **BEND ALE TRAIL**

☐ Nearly 21,000 people have now completed the Bend Ale Trail.

| Ц     | work has started on a complete redesign of the Bend Ale Trail Atlas. We'll have working proofs soon. Complete with all new photography and new BAT logo. |
|-------|--|
|       | The app will also be updated, as will our Drinkable Diversions program.  |
| SOCIA | AL MEDIA   |
|       | Facebook: Visit Bend - 172,407 (up 6,259 from Feb. board meeting).   |
|       | Engagement and reach continues to outpace Travel Oregon, Travel Portland,  |
|       | and Visit California, among other DMOs. Traffic from Facebook to visitbend.com   |
|       | is up 256.56% year over year.  |
|       | Facebook: Bend Ale Trail 5,028 likes   |
|       | YouTube Video Views: 652,487 views.  |
|       | Vimeo Views: 7,930 views   |
|       | Twitter:   |
|       | <ul> <li>@VisitBendOR 10.1k followers</li> </ul>   |
|       | <ul> <li>@BendAleTrail 2,405 followers</li> </ul>  |
|       | Instagram: @visitbend 23.4k followers  |
|       | <ul> <li>Visit Bend winter Instagram advertising delivered over 5,000 clicks to</li> </ul>   |
|       | visitbend.com's winter fun page.   |
|       | Visit Bend continues to utilize other platforms, including Pinterest and Google+ in  |
|       | a strategic manner to focus on SEO performance and increasing blog traffic.  |

####



## Public Relations Updates: April 19, 2016

### Press coverage from recent months

- We hosted Janet Fullwood of *Where to Retire* magazine November, and the piece just appeared in the May/June issue. Nice coverage of the city overall with special shout-outs for visitbend.com and Hillside Inn B&B.
- Range magazine (published out of Jackson Hole, and edited by a journalist we hosted last September) published a terrific article on Bend in the new issue.
- USA Today included Bend in their recent roundup of the nation's top 10 ski towns.
- VacationIdeas.com did a terrific piece on the 25 best things to do in Bend,
   Oregon. Sharing it on our Facebook page got a lot of reader engagement.
- Health Medicine Network included Bend in a roundup of the nation's most fitness-friendly cities.
- Men's Health (readership = 12,244,000) featured Bend in an article titled "6 unforgettable adventure vacations to take in 2016." They emphasized mountain biking, road biking, the Bend Ale Trail, and the Bend Whitewater Park.
- The Cheat Sheet spotlighted Bend in a piece titled, "6 surprisingly awesome cities to add to your travel agenda." They emphasized breweries, the Les Schwab Amphitheater, arts & culture, dining, mountain biking, skiing, hiking, and climbing.
- OnTheSnow.com ran a piece in late-February titled, "Where to stay for spring skiing: Top 10 hotels." Mt. Bachelor made the list for skiing, and Wall Street Suites was their choice for lodging.

## Media pitches, upcoming coverage, and other PR initiatives

- Over the next few months, we're hosting writers from TravelingMom.com, *Points North*, and several freelancers. We're also hoping to host Portland-based beer writer Brian Yaeger in the coming months.
- Bend will be featured in an upcoming travel section of Seattle-based *ParentMap*.
- We recently worked with the United Airlines in-flight magazine for a 32-page feature they're doing on Oregon. Bend will be prominently featured, and we provided photos, images, and an interview with Doug. The piece will be published in May.

(over)

#### Facebook highlights

Here are some examples of Facebook posts from the last couple months that capture the imagery, strategy, and messaging of our recent Facebook efforts:

- The last couple months were eye-opening in terms of the importance of having current, in-the-moment, live posts going up on Facebook. Tawna was gone for 3 weeks in New Zealand, and spent months beforehand planning, writing, and pre-scheduling posts for the duration. Other Visit Bend staffers pitched in to monitor comments and put up the occasional live post, but it was admittedly not our regular schedule of putting up 3 pieces of fresh, current content every day. Engagement and reach went down during the month, and you can clearly see an uptick each time there's a live, in-the-moment post (including this one created by Jason and Nate announcing the opening date of the Tumalo Falls access road).
- Several of the highest performing posts in the last few months have featured Smith Rock, so we've been posting a few more lately. One interesting thing is that Smith Rock pics nearly always generate comments from people complaining that it's not in Bend, which is a good thing in some ways (engagement!)
- Blog links have been performing well for us lately, especially when they feature click-bait headlines (like this post on 5 great road trips to make from a Bend home base) or in-the-moment content (like this post with a genuine in-themoment personal story even though it links to a post that's several years old).
- There are certain things that do not resonate with our particular Facebook demographic: Ski photos featuring people doing jumps or tricks. Concert announcements for bands like Phish or Widespread Panic. Tricky-looking mountain biking shots (though images of families mountain biking do well). 66% of our page fans are women, and 50% of them are between 35 and 65+. You might assume that daring things like bungee jumping or highline walking would also not do well, but that would be incorrect. Those actually do awesome! This daredevil shot from local photographer Jason Brownlee did spectacularly well. Possibly because people like commenting, "no way would I do that," but again, it's engagement!



## Visit Bend Sales Update – 4.19.2016

#### **Key Updates**

- 1. USATF XC Nationals February 2017 600 plus Athletes
- 2. USA Triathlon Duathlon Nationals June, 25<sup>th</sup> 2016 800 athletes
- 3. Western State Hostage Negotiators Annual Meeting April 24-27 2016 300 Attendees
- 4. USA Hop Growers Convention January 2017 500 attendees
- 5. Middle School State Basketball Tournament First 2 weekends in March. 300+ Teams
- 6. Bend Marathon April 24 33 states, 3 countries, & 1500 runners
- 7. Triple Crown Baseball Tournament Memorial Day Weekend
- 8. Future Farmers of America 2017 & 2018 March/April 2,000 Participants
- 9. Snowshoe Nationals March 2017 300 Athletes

## Key Groups/Events we are actively pursuing

- 1. NAIA Cross Country Nationals 400 athletes, November
- 2. Nike XC Northwest Regionals 600 athletes, November
- 3. USA Bouldering Nationals 1200 athletes, January
- 4. USA Wrestling Northwest Regional 700 athletes, March/April
- 5. USATF XC Events 1,000 athletes, Fall/Winter
- 6. NAIA Women's Golf Nationals May 2017 400 Athletes and Family
- 7. NAIA Wrestling Nationals March 2017 & 2018 300 Athletes
- 8. American Cribbage Congress Grand Nationals 600 participants, October 2020
- 9. USAC Collegiate Road Nationals 400 Athletes, May 2017 & 2018 (Bid Submitted)
- 10. USA BMX Fall Grand Nationals 1,000 Athletes, October 2017
- 11. USA Taekwondo U.S. Open 700-800 participants, February 2018 & 2019
- 12. Golden Gloves Nationals May 2017 300 boxers/3000 room nights.
- 13. NW Fish Cultures Annual Conference December 2018 400 Attendees
- 14. American Tree Farm National Leadership Conference Fall 2018

## **Oregon Senior Games**

1. Thursday June 9th – Sunday June 12th. 450+ registrations so far, 10 States represented.

## **Additional Updates**

- 1. Advertising sales continue to grow, especially online where we are seeing a direct correlation in the traffic to Visitbend.com resulting in a similar growth in click-thru rates to our advertisers.
- 2. Regional Sports Facility University of Oregon Study showed there was a need and demand.